

# CapitaCommercial Trust Investing in Singapore's largest office REIT (by market cap)

Singapore Investment Week 2014

24 May 2014



### **Important Notice**

This presentation shall be read in conjunction with CCT's 1Q 2014 Unaudited Financial Statement Announcement.

The past performance of CCT is not indicative of the future performance of CCT. Similarly, the past performance of CapitaCommercial Trust Management Limited, the manager of CCT is not indicative of the future performance of the Manager.

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You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of the CCT Manager on future events.



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<sup>\*</sup>Any discrepancies in the tables and charts between the listed figures and totals thereof are due to rounding.







## CapitaCommercial Trust

First and Largest\* Listed Commercial REIT in Singapore (11 May 2004)

\$\$4.8b#

Market Capitalisation 10

Properties in Singapore's Central Area \$\$7.2b\*

Deposited Properti<u>es</u> 3m sq ft

32%

Owned by CapitaLand Group 30%

Stake in Quill Capita Trust









Street





40% stake









<sup>\*</sup> Deposited Properties as at 31 March 2014

Capital Tower

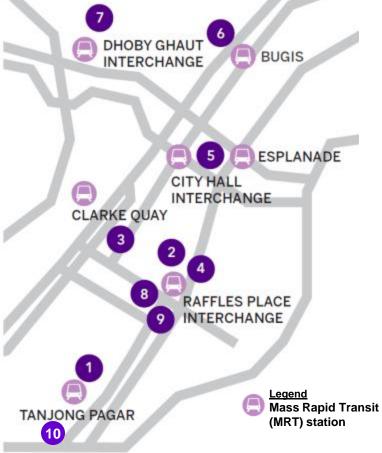


### Owns 10 centrally-located quality commercial properties











Six Battery Road

One George Street 8.

**HSBC** Building

Raffles City Singapore

- . Bugis Village
- . Wilkie Edge

Golden Shoe Car Park

CapitaGreen (development)

10. Twenty Anson







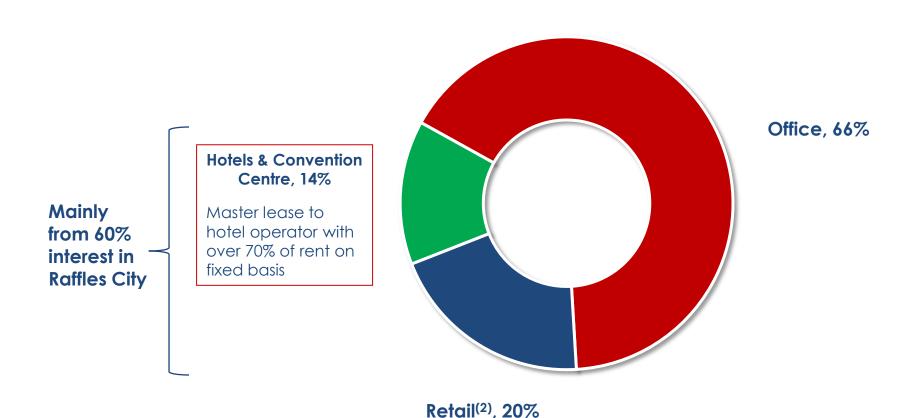






## 66% of gross rental income<sup>(1)</sup> contributed by office and 34% by retail and hotel & convention centre

#### CCT's income contribution by sector



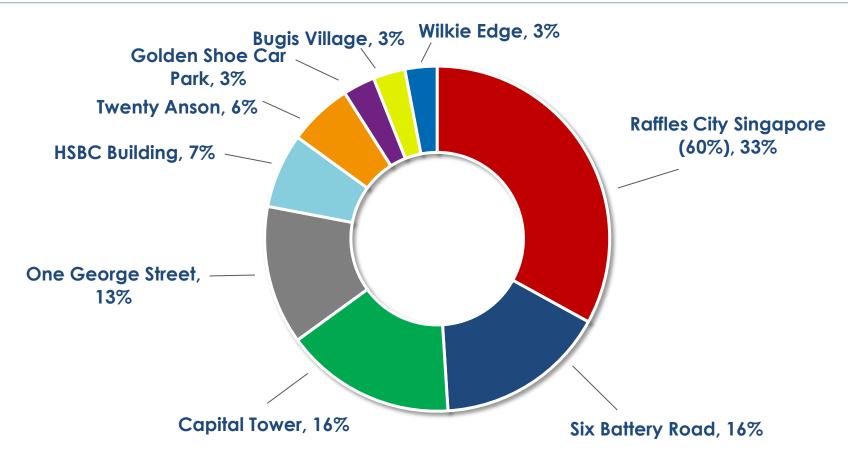
- (1) Including gross rental income from CCT's 60.0% interest in RCS Trust from 1 Jan 2014 to 31 Mar 2014
- (2) Excluding retail turnover rent





## Portfolio diversification with focus on quality

### 91% of Net Property Income<sup>(1)</sup> from Grade A and prime offices<sup>(2)</sup>



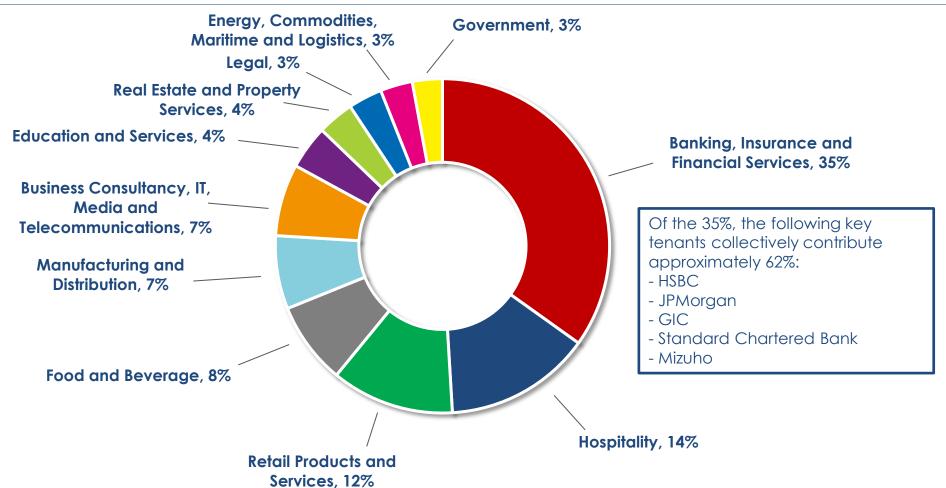
- (1) For the period from 1 Jan 2014 to 31 Mar 2014
- (2) Includes CCT's 60% interest in Raffles City Singapore





## Diverse tenant mix in CCT's portfolio (1) (2)

#### Tenant mix in CCT portfolio

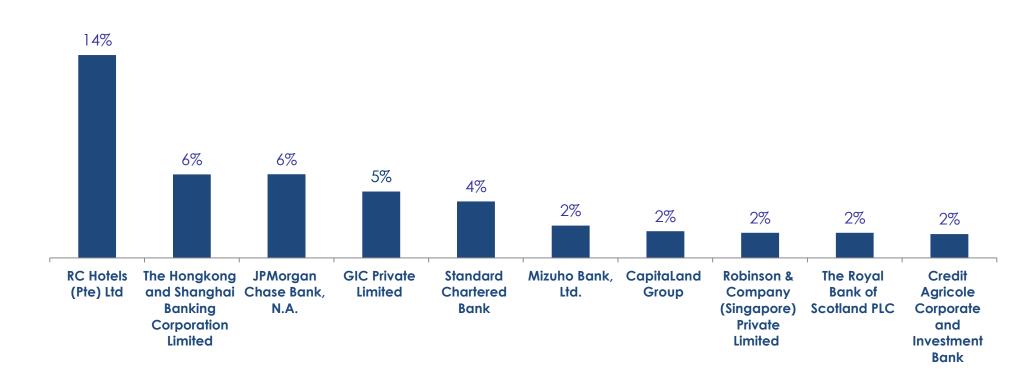


- (1) Including gross rental income from CCT's 60.0% interest in RCS Trust from 1 Jan 2014 to 31 Mar 2014
- (2) Excluding retail turnover rent





## Top 10 blue-chip tenants contribute 43% of monthly gross rental income<sup>(1)</sup>



#### Note:

(1) Based on monthly gross rental income of top ten tenants excluding retail turnover rent as at 31 Mar 2014. Total percentage may not add up due to rounding.

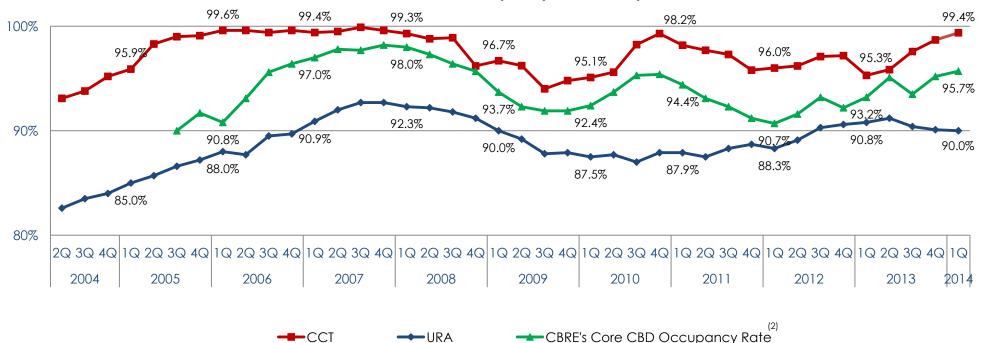




## CCT's portfolio occupancy above market level

	CCT Committed Occupancy Level				Industry Statistics Occupancy Level (1)			
Grade A Office	1Q 2014	99.8%	4Q 2013	98.4%	1Q 2014	94.8%	4Q 2013	93.7%
Portfolio	1Q 2014	99.4%	4Q 2013	98.7%	1Q 2014	95.7%	4Q 2013	95.2%

#### **CCT's Committed Occupancy Since Inception**

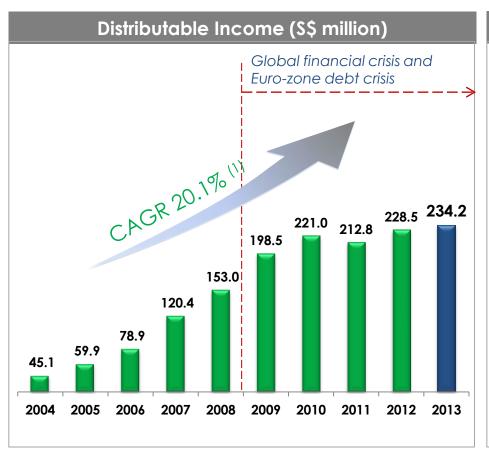


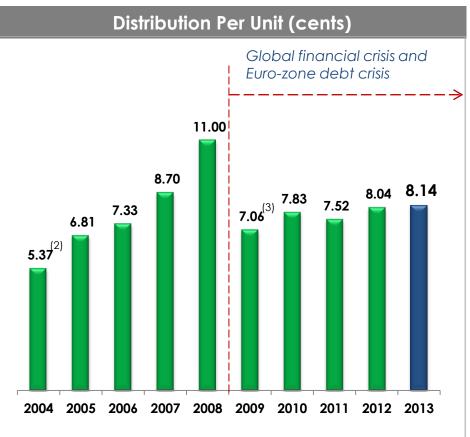
- (1) Source: CBRE Pte. Ltd. and Urban Redevelopment Authority (URA), 1Q 2014
- (2) Covers Raffles Place, Marina Centre, Shenton Way and Marina Bay, data only available from 3Q 2005 onwards





## CCT delivered higher returns despite challenges post-financial crises





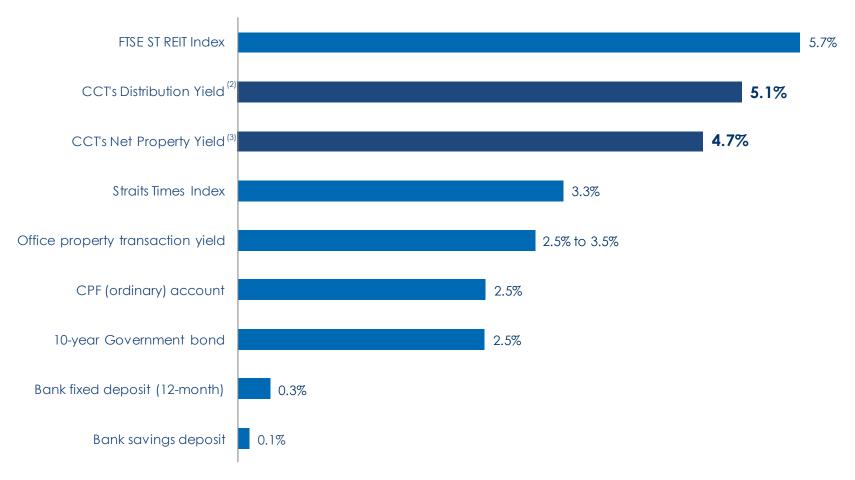
(1) CAGR: Compounded Annual Growth Rate

- (2) Annualised
- (3) After taking into consideration the issue of rights units in July 2009

Irust



### Attractive yield compared to other investments<sup>(1)</sup>



- (1) All information as at 31 Mar 2014. Sources: Bloomberg, Monetary Authority of Singapore, Central Provident Fund, Singapore Government Securities, CBRE Pte. Ltd.
- (2) CCT Group distribution yield is based on annualised 1Q 2014 DPU of 8.44 cents over closing price of \$\$1.67 as at 23 May 2014
- (3) CCT Group (including RCS Trust) net property yield based on annualised 1Q 2014 net property income and Dec 2013 valuation







## Distributable income higher by 7.6%; DPU of 2.08<sup>(1)</sup> cents up by 7.2%

S\$ '000	1Q 2013 (Restated) <sup>(2)</sup>	1Q 2014	Chg (%)
Gross revenue	62,028	64,001	3.2
Less property operating expenses	(12,074)	(13,298)	10.1
Net property income	49,954	50,703	1.5
Interest and other income	956	929	(2.8)
Administrative expenses	(5,087)	(5,275)	3.7
Finance costs	(12,967)	(9,700)	(25.2)
Net income before share of profit of associate and joint ventures	32,856	36,657	11.6
Net tax and other adjustments	3,310	3,123	(5.6)
Distribution from associate	1,801	1,737	(3.6)
Distribution from joint venture	20,437	21,049	3.0
Income available for distribution to unitholders	58,404	62,566	7.1
Distributable income retained (3)	(2,701)	(2,637)	(2.4)
Distributable income to unitholders	55,703	59,929	7.6
DPU	1.94	2.08 (1)	7.2

- (1) DPU for 1Q 2014 was computed on the basis that none of the CB due 2015 or convertible bonds due 2017 ("CB due 2017") collectively known as "Convertible Bonds", is converted into CCT units. Accordingly, the actual quantum of DPU may differ if any of these Convertible Bonds is converted into CCT units. Assuming all the outstanding \$\$190.25 million CB due 2015 and \$\$175.0 million CB due 2017 were converted, DPU for 1Q 2014 would be reduced by 0.18 cents (assuming no interest expense savings). On 12 May 2014, \$\$15.75 million of CB due 2015 was converted into 13,206,438 CCT units.
- (2) 1Q 2013 has been restated with the adoption of FRS 111 Joint Arrangement. The adoption of FRS 111 has no impact on the total return for the period after tax and distributable income to unitholders.
- (3) Retained \$\$0.9 million of taxable income from RCS Trust (1Q 2013: \$\$0.9 million) and \$\$1.7 million of net tax-exempt income from QCT (1Q 2013: \$\$1.8 million).





## Healthy balance sheet(1)

(as at 31 Mar 2014)

	S\$ '000	S\$ '000
Non-current Assets	6,125,453	Deposited Properties <sup>(2)</sup> 7,214,002
Current Assets	94,479	
Total Assets	6,219,932	Net Asset Value Per Unit \$\$1.68
Current Liabilities	133,155	Adjusted Net Asset Value Per Unit \$\$1.66
Non-current Liabilities	1,234,502	(excluding distributable income)
Total Liabilities	1,367,657	
Net Assets	4,852,275	Credit Rating
Unitholders' Funds	4,852,275	Baa1 by Moody's / BBB+ by S&P
	2	Outlook stable by both rating agencies
Units in issue ('000)	2,880,900	

- (1) CCT Group has adopted FRS 111 Joint Arrangement. Accordingly, the Group has accounted for its 60% interest in RCS Trust and 40% interest in MSO Trust based on the respective joint ventures' net carrying amounts of assets and liabilities.
- (2) Deposited properties for CCT Group includes CCT's 60% interest in RCS Trust and 40% interest in MSO Trust was \$\$7,214.0 million as at 31 Mar 2014 (31 Mar 2013: \$\$6,953.7 million).
- (3) On 12 May 2014, \$\$15.75 million of CB due 2015 was converted into 13,206,438 CCT units. Arising from the conversion of CB due 2015 into CCT units as well as payment of management fees in CCT units, units in issue as at 12 May 2014 was 2,896,180,951.





## Robust capital structure

	4Q 2013 (Restated) <sup>(1)</sup>	1Q 2014	Remarks
Net Debt / EBITDA <sup>(2)</sup>	5.0 times	5.0 times	Stable
Unencumbered Assets as % of Total Assets <sup>(3)</sup>	100.0%	100.0%	Stable
Average Term to Maturity	3.9 years	3.7 years	<b>Decreased</b> (Passing of time)
Average Cost of Debt (p.a.) <sup>(4)</sup>	2.6%	2.4%	Improved
Interest Coverage <sup>(5)</sup>	5.9 times	6.6 times	Improved

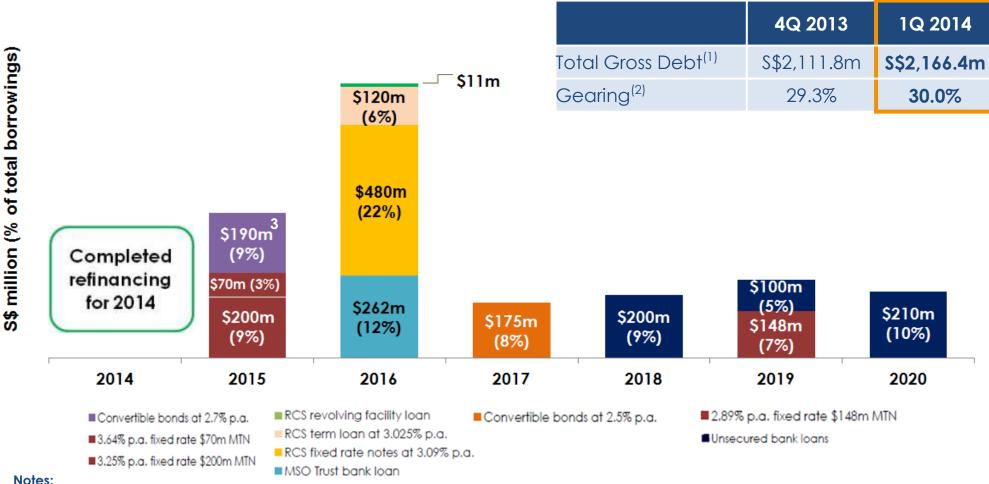
- (1) 4Q 2013 was restated with the adoption of FRS 111 Joint Arrangements whereby CCT's 60% interest in RCS Trust and 40% interest in MSO Trust were accounted based on equity method.
- (2) Net debt excludes borrowings of RCS Trust and MSO Trust. EBITDA refers to earnings before interest, tax, depreciation and amortisation but after share of profit of associate and joint ventures.
- (3) Investment properties at CCT Trust and Twenty Anson (held through CCT's 100% interest in FirstOffice Pte. Ltd.) are all unencumbered.
- (4) Ratio of interest expense over weighted average borrowings.
- (5) Ratio of EBITDA over finance costs includes amortisation and transaction costs.





### Low gearing at 30%; Refinancing completed for 2014

### Debt maturity profile as at 31 Mar 2014

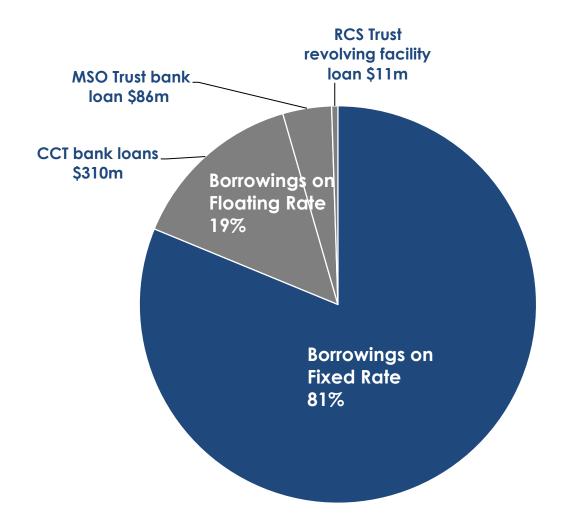


- (1) Total gross debt of CCT Group includes CCT's 60% interest in RCS Trust and 40% interest in MSO Trust.
- (2) Gearing was computed based on total gross debt over total deposited properties which includes CCT's 60% interest in RCS Trust and 40% interest in MSO Trust.
- (3) \$\$15.75 million of CB due 2015 was converted into CCT units on 12 May 2014 resulting in a lower outstanding CB due 2015 amount of \$\$174.25 million from \$\$190.0 million. CapitaCommercial Trust Presentation May 2014





## 81% of fixed rate borrowings provides certainty of interest expense







## "Portfolio Reconstitution Strategy" repositions CCT's portfolio for further growth



Redevelopment of Market Street Car Park into Grade A office – CapitaGreen (Completing in end 2014)

Flexibility and speed to seize growth opportunities



Acquisition of Twenty Anson in Mar 2012

Recycle capital

Funding flexibility



Acquire good quality asset



Organic growth



Substitute of the substitute o



Unlock value at optimal stage of life cycle







2010 - Robinson Point and StarHub Centre 2011 -Market Street Car Park Total proceeds: \$\$639m

Divestments:



- 1. Asset enhancement at Raffles City Singapore (completed)
- 2. Completed Six Battery Road AEI in December 2013
- 3. \$\$34.7m upgrading at Raffles City Tower (Nov 2012 to 2Q 2014)
- 4. \$\$40.0m upgrading of Capital Tower (Nov 2013 to 2Q 2015)





Potential income from 40% share and acquisition pipeline of remaining 60%; Only Grade A office building completing in 2014





### 138 Market Street

- Total project development cost of \$\$1.4 billion
- CCT owns 40% share of CapitaGreen
- Has call option to acquire balance 60% from JV partners
- Purchase price at market valuation
- Subject to minimum of development cost compounded at 6.3% p.a.
- Exercise period: within 3 years after completion, i.e. between 2015 and 2017





## CapitaGreen secures commitments for about 12% of total NLA ahead of completion in end-2014

Leased approximately 81,000 square feet of building's NLA<sup>(1)</sup>

#### Committed tenants are:

#### 1. Bordier & Cie (Singapore) Ltd

- o Signed over 12,000 sq ft of NLA
- Fully independent subsidiary of Bordier & Cie, a Swiss private bank founded in 1844
- Banking, Insurance and Financial Services sector

#### 2. Cargill

- o Signed 51,000 sq ft of NLA
- One of America's largest privately-held companies with almost 150 years in the commodities industry
- Commodities sector

#### 3. International gym operator

- o Signed 18,000 sq ft of NLA
- Plans to launch a new club and lifestyle concept

#### Note:

(1) NLA: Net Lettable Area





## Six Battery Road's AEI: Completed

Achieved targeted reduction in energy consumption of over 25% annually for the past 2 years, translating to savings of about \$\$545,000 per year.

Estimated AEI cost of

\$\$85.8m



Average occupancy rate during the AEI was

92%

Rental difference between an upgraded and non-upgraded space

**12%**(1)

Note:

(1) Derived from the rents of leases committed during the 3 years of AEI





## Value creation through AEIs

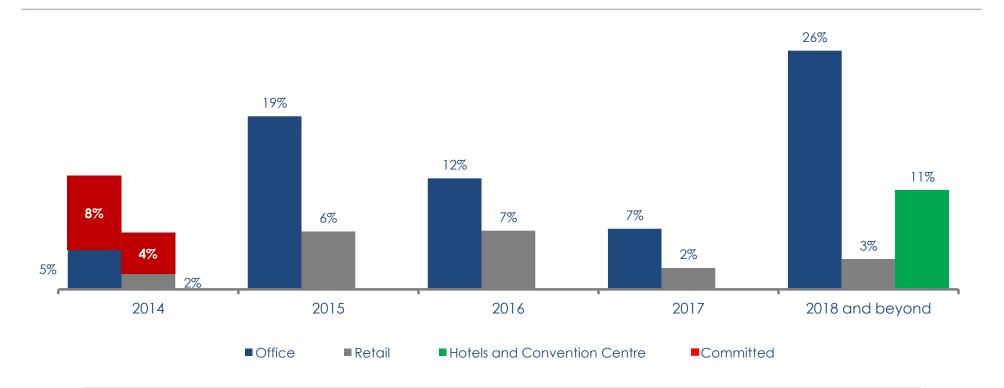
Property	Six Battery Road	Raffles City Tower	Capital Tower
Occupancy rate (as at 31 Mar 2014)	99.2%	100.0%	100.0%
Total AEI budget	\$\$85.8m	\$\$20.8m (60% interest)	\$\$40.0m
Amount paid (as at 31 Mar 2014)	Completed	\$\$16.4m (60% interest)	\$\$6.2m
Target return on investment	8.6% (achieved)	8.6%	7.8%
Areas of work	Upgrading of main lobby and upper floors' lift lobbies, restrooms and technical specifications, chiller replacement, increasing ceiling height of lettable area and installation of variable air volume boxes	Upgrading of main lobby, driveway, canopy, upper floors' lift lobbies, restrooms, creation of pantries and turnstiles installation	Upgrading of main and mezzanine lobbies, restrooms and technical specifications, chiller replacement and turnstiles installation
AEI Period	Completed in Dec 2013	4Q 2012 to 2Q 2014	4Q 2013 to 2Q 2015





## Well spread portfolio lease expiry profile

Lease expiry profile as a percentage of monthly gross rental income for Mar 2014



Portfolio Weighted Average Lease Term to Expiry by NLA as at end Mar 2014 = 7.9 years

#### Note:

(1) Excludes retail and hotel turnover rent





## Overall positive rental reversions for CCT's Grade A office leases committed in 1Q 2014

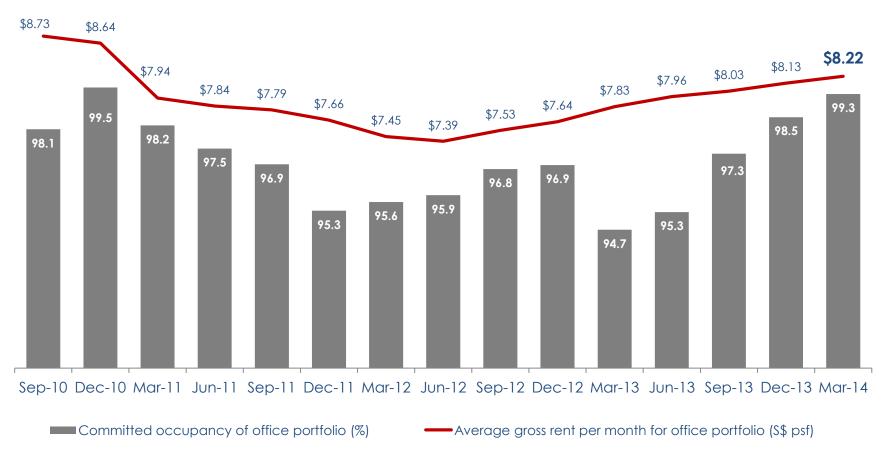
S\$ psf per month	Average Expired Rents	Committed Rents <sup>(1)</sup>	Sub-Market	Market Rents of Comparative Sub-Market Colliers <sup>(2)</sup>
Six Battery Road	10.94	11.50 – 12.80	Grade A Raffles Place	9.73
One George Street	8.39	9.50 – 11.20	Grade A Raffles Place	9.73

- (1) Renewal/new leases committed in 1Q 2014
- (2) Source: Colliers International 1Q 2014
- (3) CBRE's 1Q 2014 Grade A rent is \$\$10.25 psf per month and they do not publish sub-market rents





## Upward trend of monthly average office rent of CCT's portfolio<sup>(1)</sup> resulting from cumulative positive rent reversions of leases



#### Note:

(1) Average rent per month for office portfolio (\$\$ psf) = <u>Total committed gross rent for office per month</u>

Committed area of office per month







## 1Q 2014: positive beginning

Based on advance estimates, Singapore 1Q 2014 GDP grew by 5.1% (year-on-year)

# Singapore Gross Domestic Product Y-o-Y Change (%) 5.8 4.2 5.1 4.2

			0						
	1Q 2012	2Q 2012	3Q 2012	4Q 2012	1Q 2013	2Q 2013	3Q 2013	4Q 2013	1Q 2014
Y-o-Y (%)	1.5	2.3	0	1.5	0.6	4.2	5.8	5.5	5.1

1Q 2014 CBD office market statistics

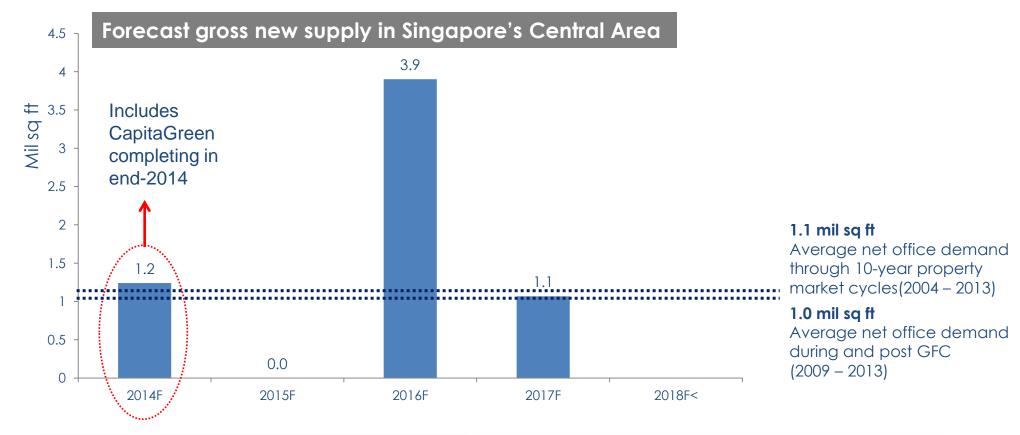
	4Q 2012	1Q 2013	2Q 2013	3Q 2013	4Q 2013	1Q 2014	Change (4Q 2013 vs 1Q 2014)
Core CBD occupancy	92.2%	92.2%	95.0%	93.5%	95.2%	95.7%	+0.5%
Average Grade A monthly office rent (psf)	\$\$9.58	SS\$9.55	SS\$9.55	SS\$9.55	\$\$9.75	\$10.25	+5.1%
Average Prime capital value (psf)	\$\$2,350	\$\$2,400	\$\$2,400	\$\$2,400	\$\$2,400	\$\$2,750	+14.6%

Source: CB Richard Ellis, Mar 2013 and 2014





## No new supply in CBD in 2015; Core CBD occupancy at 95.2% as at end-Dec 2013

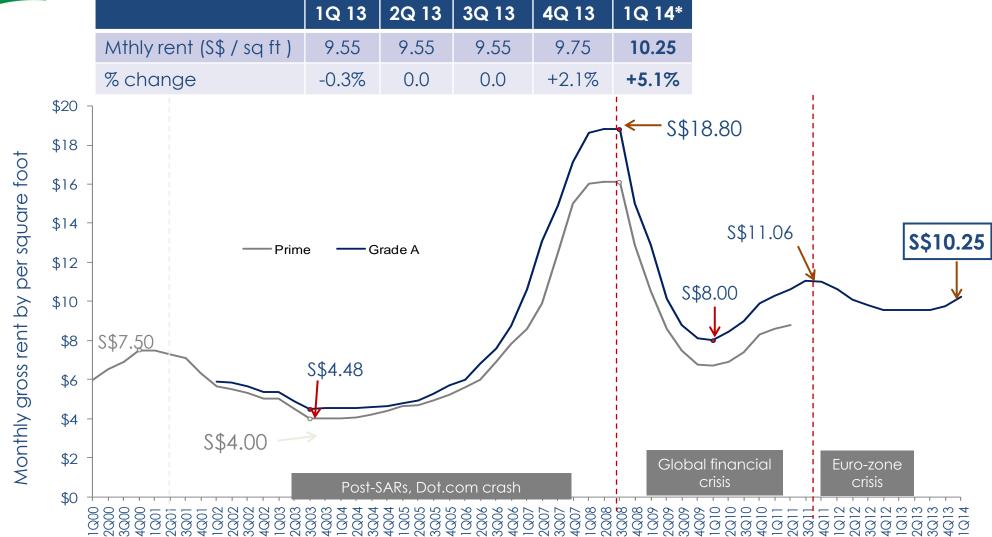


Periods	Average annual net supply	Average annual net demand
2004 – 2013 (through 10-year property market cycles)	0.8m sq ft	1.1m sq ft
2009 – 2013 (five years period during and post GFC)	1.2m sq ft	1.0m sq ft
2014 - 2018 & beyond	1.2m sq ft (gross)	N.A.





### Grade A office market rent increased by 5.1% QoQ





<sup>\*</sup>No historical data for Grade A rents prior to 2002.

Source of data: CBRE Pte. Ltd. (figures as at end of each quarter). CBRE no longer tracks prime rents from 3Q 2011.



## 2014 growth opportunities

- ✓ Office market rents expected to continue rising
- √ 9% of portfolio gross rental income up for renewal and rent review
- ✓ Full year contribution of positive rent reversions signed in 2013
- ✓ AEIs and CapitaGreen to provide revenue growth
- ✓ Acquisition focus in Singapore; assuming gearing increases from 30% to 40% gearing, CCT has debt headroom of \$\$1.2 billion



Year of acquisition: 2005



Year of acquisition: 2006



Year of acquisition: 2008



Year of acquisition: 2008



Year of acquisition:

2012 Cap/taComme















## Thank you

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